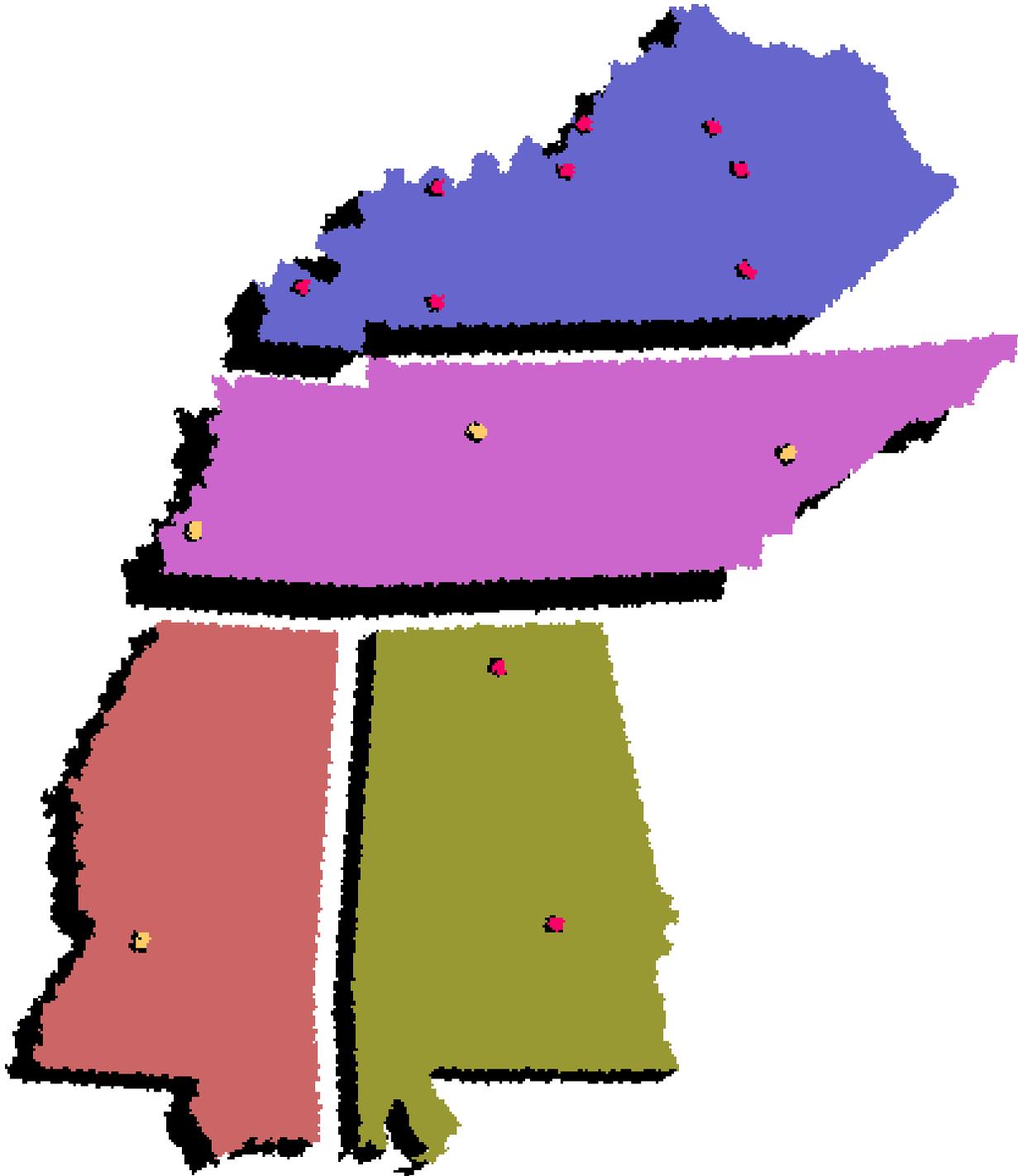




News of the Century

Summer 2001 — 100th Division (Institutional Training) Louisville, Ky. 40205-5000



■ What's been happening in the Brigades? A series of wrap-ups begins on **Page 3**. ■
The 100th Division has a long, and storied history. **Page 14**. ■ Joining the Army
Reserve involves a process that is easier than you think. **Page 16**. ■ The physical fitness
test is again an annual affair. **Page 18**. ■ The 100th Division's Chief of Staff is also the
chief for an on-going Pentagon project. **Page 19**.

From Maj. Gen. John R. Tindall Jr., 100th Division (IT) Commander

Friends and citizen-soldiers—the 100th Division is on the march! I am proud to inform you that the state of the 100th Division, its present and future, has never looked better. It became quite clear to me as I listened to the many briefings presented at this year’s Commanders’ Conference in Huntsville, Ala.; that we are truly blessed to have exceptional leaders and soldiers for the exceptional times in which we live.

Seldom does a Commanding General have the satisfaction of working with such a talented team of leaders and soldiers as I do now. We are the “Number One” Institutional Training Division in the Army Reserve; first in retention, readiness, and instructor qualification—thanks to you. It is your leadership, dedication, and competitive spirit that have made the 100th Division first in its class. As you will read in this magazine, throughout the central south the eight brigades of the 100th Division contribute something special and uniquely American to the communities in which they are located. You continue to set standards of excellence which have resulted in such recognition as the Army Community of Excellence award. I commend you and task each and every one of you with bettering the standard.

We are the 100th Division: an “Army of the Heartland”

As we host our first Outreach & Recruiting Fair in Louisville (June 9), I hope you will join me in telling visitors the story of the 100th Division. It is a story of pride, achieve-



Maj. Gen. Tindall

ment, and honor—past and present.

We are an Army of the Heartland, located in the four-state region comprising the central south. Our strength, the building block of our brigades, battalions, and companies, is the

citizen-soldier, an Army Reservist. And as such, an Army Reserve soldier is unlike any American you will ever meet. Reservists are teachers, firefighters, electricians, attorneys, farmers, carpenters, managers, bankers, mechanics — the hundreds of vocations that make up the fabric and flavor of any community. Can you pick out the Army Reservist in your city, town, or county? Chances are you can’t, until they don a uniform and report for duty on a weekend most people don’t work. However, maybe you can spot them out of uniform. Frequently, the Army Reservist gets involved in their community, has a sense of civic duty, small-town pride, and a show of patriotism. It is the stuff which made America. We help defend America — for the U.S. Army Reserve IS America.

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Commander, Maj. Gen. John R. Tindall Jr.
PA Officer, Lt.Col. William Warren
Asst. PAO, Capt. Richard Miller
PA Chief, Master Sgt. Hak Haskins
Contributors and Public Affairs members:

Sgt. 1st Class Darren Patterson
 Sgt. 1st Class Carver Ealy
 Staff Sgt. Jeff McMahan
 Sgt. Bill Russell
 Sgt. Maurice Denton

On the Net: www.100thdivit.org
 (Providing links to all 100th Division brigades.)

1st BRIGADE: Lexington, Ky

The command

1st Brigade (Cavalry)

Lexington, Ky.

Phone: (859) 281-2200

Commander: Col. Philip Hanrahan

Command Sgt. Maj.: Command

Sgt. Maj. Eddie Owens

Subordinate units

■ 1/397 Basic Combat Training, Richmond, Ky.

■ 2/397 Cavalry, Lexington, Ky.

■ 3/397 Cavalry, Corbin, Ky.

Recruiting

The 100th Division instituted Rolling Thunder, a recruiting initiative, in 1998 to boost unit strength. As a result, the 1st Brigade's strength soared from 85 percent in the spring of 1998, to more than 103 percent as of September 2000.

Rolling Thunder's success stemmed from setting aggressive recruiting goals and achieving 100 percent participation from subordinate brigades.

The initiative relied — and still does — on tactics such as print, radio and TV advertising, targeted recruiting activities at schools and high-traffic areas, and the use of



1st BRIGADE PHOTO

The 1st Brigade's Rolling Thunder program — a concerted effort to raise unit strength levels through recruiting — brought 187 new soldiers into the Army Reserve in 2000. Above, a drill sergeant uses the back of a hummer as a desk while he explains Army Reserve benefits to a potential recruit.

regular Army recruiters to assist the mission.

During 2000, the brigade recruited 187 soldiers.

Army Excellence

The brigade was awarded with the highly coveted Army Community of Excellence Award in May 2000. The Army Chief of Staff made the presentation.

The brigade underwent a rigorous organizational review by ACOE examiners, and seven major criteria were evaluated.

The 1st Brigade was instrumental in assisting the 100th Division to document the criteria to justify the

award.

The mission

During the fall of 2000, 1st Brigade units, including 1/397 and 3/397, conducted a Basic Combat Training mission at Ft. Knox, Ky.

Each unit distinguished itself, the brigade and the division by achieving a 95.6 percent graduation rate during the eight-week basic training cycle.

The trained unit received top marks in all areas but one, and was personally commended by the active component commander in charge of BCT at Ft. Knox.



A 1st Brigade instructor works with an enlistee as he trains on the M-60 machine gun.

1st BRIGADE PHOTO

2nd BRIGADE: Owensboro, Ky.

The command

2nd Brigade (Armor), Owensboro, Ky.

Phone: (502) 684-2796

Commander: Col. Newton R. Bardwell III

Command Sgt. Maj.: Command Sgt. Maj. Ned C. McWhorter

Subordinate units

■ 1/398 (Basic Combat Training), Owensboro, Ky.

■ 3/398 Armor Battalion, Paducah, Ky.

■ 3/399 Armor Battalion, Hopkinsville, Ky.

Outreach programs

■ Regional Jr. ROTC competition

■ High school ROTC programs

■ Salvation Army food distribution programs

■ Local Boys' and Girls' Club mentoring

■ Community annual Veterans Day and Christmas parades

■ Disaster assistance

Jr. ROTC

The brigade is highly motivated concerning its community involvement. All the units within the 2nd Brigade use experienced drill instructors as competition judges for Regional Jr. ROTC drill and ceremony competition.

The drill sergeants use their professional proficiency and attention to detail as a means of displaying Army values and concern for the community.

This is an annual event and often the drill sergeants participate on their own time.

The brigade is also involved in local high school Reserve Officer Training Corps programs. Soldiers

from the brigade frequently assist local ROTC commanders with uniforms, equipment and give input for sporting events and other high school programs.

Helping others



3-399 BATTALION PHOTO

Units of the 2nd Brigade remain involved in community outreach programs that range from providing color guards (pictured above) to mentoring youths at Boys' and Girls' Clubs. Members of the color guard are from the 3/399, with headquarters in Hopkinsville, Ky. They marched in the Burkesville (Ky.) Riverfest in September 2000.

A big contributor to the community is the local Salvation Army, and shelters such as the Boulware Center for Homeless Families. Boulware is the only center in the tri-state providing temporary homes for complete families, as well as individuals.

Second brigade soldiers volunteer their personal time to assist with the annual food and toy distribution. Soldiers also donate and distribute food, toys, and clothes to Boulware residents.

One soldier recently — with permission of parents — hosted a young resident on a trip to St. Louis, Mo., where the disadvantaged young man had the opportu-

nity to watch a professional baseball game, see the sights, and other things he would not have had the chance to do.

■ Soldiers and drill sergeants visit the local Boys' and Girls' Club to mentor children, answer questions about the Army and the

many jobs those in the military perform.

■ In January 2000, when the city of Owensboro was struck by a devastating tornado, members of the brigade assisted residents with clean up and emergency repair. Soldiers also assisted fellow members of their unit with moving and the storage of personal property that survived the storms.

Annual training

The 2nd Brigade has a diverse annual training schedule, and train today's soldiers for the Army.

Soldiers prepare for 11 months for their annual training. Drill sergeants take civilians from the

2nd BRIGADE

Reception Station, train them in Army values, military customs, drill and ceremony, weapons and other basic skills necessary to become a soldier.

Early mornings and late nights assure the soldiers are fully trained, and 2nd Brigade drill sergeants are with the new soldier until he is a graduate.

Other brigade soldiers train other recruits on armor. Trainees are instructed on the skills to become an M1A1 Abrams armor crew member or the Bradley Fighting Vehicle.

3-399 Outreach

Members of this Hopkinsville, Ky.-based unit participated in that city's Veterans Day Parade in November 2000. Thirty soldiers from Headquarters, led by a color guard, marched in the parade, including drill sergeants.

Other participants included a ceremonial company from the 101st



2nd BRIGADE PHOTO

Maj. Keith Abner, of 3-399, works on packing his parachute gear during Skydive Chicago, an event that drew skydivers from around the world.

Airborne Division (Air Assault).

Delta Company of 3/399 — located in Burkesville, Ky. — participated in the Burkesville Riverfest in September 2000.

The unit supported the festival by

providing a color guard for opening ceremonies. The unit also supported Fourth of July, Veterans Day, Christmas and Memorial Day activities, and participated in the Albany (Ky.) Foothills Festival the of past two years.

Soldiers

Maj. Keith Abner, of Nashville, Tenn., and the executive officer of 3-399, was the only Army Reservist to participate in the world record attempts for the largest freefall formation skydive at Skydive Chicago, held in August 2000, at Ottawa, Ill. About 300 experienced skydivers from around the world spent eight days trying to reach a world record 300-way formation.

Abner has been skydiving more than 10 years and has nearly 1,500 skydives. Exit altitudes ranged from 15,000 to 21,000 feet. The aircraft that carried the divers included a WW-II vintage DC3. . Freefall times ranged more than two minutes with speeds reaching 140 mph.



2nd BRIGADE PHOTO

A 2nd Brigade drill sergeant salutes and gives the command for eyes right as his platoon of soon-to-be basic training graduates pass the reviewing stand during a graduation ceremony in the summer of 2000.

3rd BRIGADE: Huntsville, Ala.

The command

3rd Brigade (Combat Support),
Huntsville, Ala.

Phone: (256) 535-6215

Commander: Col. Michael Lindsey
Command Sgt. Maj.: Command
Sgt. Maj. William Anglin

Subordinate units

■ 1/100 Engineer Battalion,
Knoxville, Tenn.

■ 2/100 Military Police Battalion,
Nashville, Tenn.

■ 3/100 Signal Command
Battalion, Huntsville, Ala.

■ 4/100 Chemical Munitions
Battalion, Huntsville, Ala.

Outreach programs

Seniors, youth, veterans and civilians, all have benefitted from 3rd Brigade's sense of community involvement. This Army Reserve unit has been actively involved in the Traveling Vietnam Veterans Memorial Wall, Toys for Tots, Christmas charities, the community food bank and the Huntsville (Ala.) Track Club's Rocket City Marathon.

Individually, the reserve unit members volunteer their time working with senior citizens, Habitat for Humanity, and other groups for not only the betterment of the community, but for individual satisfaction that comes with being an active community member.

Volunteerism

In October 2000, four headquarters detachment members helped assemble one of the five mobile Vietnam Veterans Memorial walls and provided information to visitors during the wall's week-long stay. A traveling museum and informational tent was part of The Moving

Wall's exhibit.

"Everything out there was filled with emotion," said Staff Sgt. Maurita Hughes, one of the unit volunteers. "I could handle it until some of the first visitors showed up with memorial hats and flowers they left by one of the panels."

Brigade commander Col. Michael L. Lindsey, a strong supporter of the unit volunteer activities, himself honored veterans by participating in the Huntsville area Veterans Day Parade and activi-ties.

"Generally, the type of person who would volunteer in the Army Reserve is the type of person who has a strong commitment to community welfare and would work toward the betterment of society through volunteering," he said.

Charity

During the holiday season, 3rd Brigade soldiers didn't forget about others or get bogged down with their individual celebrations.

Spc. Larry N Tharps organized a food drive for the Huntsville Area Food Bank Christmas Charities. Under his direction the headquarters detachment provided nearly \$300 worth of food for the charitable organization.

"This was my first time to do this," he said. "and we'll do it again. Next year it will be larger with greater participation from all the battalions. It's a wonderful feeling to give. It wasn't just me, it was team work."

Tharps also said food bank volunteers were impressed the reservists had such a knowledge of the food bank.

Bringing food to the bank was only part of 3rd Brigade's donation. The food bank benefitted from unit volunteer activities when eight soldiers assisted with a craft fair for children at a local mall.

The mall gave \$500 to the bank

for the soldier's services.

While Tharps organized food bank activities, Maj. Redus V. Tittle organized a Toys for Tots drive to coincide with the unit's holiday party. Each member of the unit was invited to bring a toy to the holiday party.

After Santa Claus, played by Master Sgt. James Wiggins, gave each child a toy, the remaining toys were delivered to a local fire station for the Marine Reserve's Toys for Tots program.

"Even more things came in after party," Tittle said, "and next year we'll get it going early. If we start in October then by November we'll be in full steam.

According to Tittle, the firefighter who received the toys was extremely grateful and surprised by the unit's gift.

Civic involvement

While some brigade soldiers were involved with holiday activities, others assisted young runners with a children's marathon in December 2000.

Working with the Huntsville Track Club, five brigade soldiers were instrumental in helping support the club's Kids Marathon for area fourth fifth and sixth-graders.

Several Reservists help register the students, worked the information table and drove a van with a time clock attached that led the race. On its return route, the van picked up runners who had dropped out.

Soldiers

Membership in the 3rd Brigade certainly provides ample opportunities for volunteering as a group, yet some brigade members have added to the volunteering spirit by volunteering as individuals.

3rd BRIGADE

Staff Sgt. Tamara Mullins said she enjoyed her involvement with Habitat for Humanity in 1997.

She said hundreds of volunteers assist with building homes that take about 10 days each. She has also worked with the Big Brothers, Big Sisters organization.

Master Sgt. Jonette M. Hellerson always had an interest in the lives of senior citizens. As a child, her

grandmother came to live with her family. When her own mother resided in a nursing home she discovered that she tended to work well with the elderly, and started to volunteer. "Now that mom is gone I continue to visit the residents. I bring them magazines and just visit. It's really a change from just visiting a friend. You have to have a different mindset when you walk in there," she said.

Staff Sgt. Helen M. Gillespie also enjoys working with senior citizens

as a result of family ties.

On Mondays she coordinates a creative writing group at the Huntsville Area Senior Center.

"Although we have about 15 regular members, about eight will attend each week. Poetry and journaling are the main types of presentations. My aunt is a member and when the original group leader was unable to continue, I took over," said Gillespie.

4th BRIGADE: Montgomery, Ala.

The command

4th Brigade (Combat Service Support) Montgomery, Ala.

Phone: (334) 416-3815

Commander: Col. Leslie Welch
Command Sgt. Maj.: Command Sgt. Maj. Lance Rankin

Subordinate units

- 5/100 Personnel Services Battalion, Jackson, Miss.
- 6/100 Transportation Battalion, Jackson, Miss.
- 7/100 Quartermaster Battalion, Montgomery, Ala.
- Ordnance Detachment 1, Redstone, Ala.

Ordnance Det.

The mission of the Ordnance Detachment is to provide accredited training for Phase 1 63 CMF, 45B, 52C and 52D MOS's.

The detachment also provides accredited institutional training to the Army National Guard and Army Reserve for Phase 1 and Phase 2 - 55B MOS's, as well as to

provide qualified and certified instructors to the 2nd Ordnance Training Battalion, Mississippi Army National Guard in support of its training mission.

This year the detachment will host five annual training sessions at Redstone Arsenal, Ala., and Camp Shelby, Miss., for both 55 and 63 series MOS's, as well as provide instructors to support the 63 series Phase 2 classes at Camp Shelby.

The detachment also provided eight 55B instructors to the

Ordnance Missile and Munitions Center and School (AC) on a 120-day tour to support surge operations.

Changes

A change of command ceremony was held on Jan. 7, 2001, for the departing Lt. Col. Mitford H. Merritt Jr. Maj. Steve Shelton, previously the executive officer, took over as the commander.



ORDNANCE DETACHMENT 1 PHOTO

A soldier with the Ordnance Detachment 1 performed maintenance on a hummer during training for the 63B MOS, which is mechanics.

5th BRIGADE: South Millington, Tenn.

The Command

5TH Brigade (Health Services)

Millington, Tenn.

Phone: 901-874-6072

Commander: Col. Alban Liang

Command Sgt. Major: Command Sgt. Maj. Nehemiah Flowers Jr.

Subordinate Units:

■ 8th Battalion (Health Services)

Millington, Tenn.

■ Practical Nursing Detachment
Millington, Tenn.

Outreach programs

■ Scout Base Naval Support Activity

■ Community Organization Speakers Bureau

Scout Base

The Naval Support Activity-Mid South annually hosts more than 2,000 Boys Scouts from the Chickasaw Council (West Tennessee and Northern Mississippi) for three days of camping, camaraderie, and fun. The Scouts work on their camping skills, merit badges, and troop activities.

The 5th Brigade was asked to support Scout Base 2000 by providing first aid support for the Scouts and adult leaders.

Combat medics manned the first aid tent and provided first aid to the campers. The medics faced cuts, nicks, scratches, dings and dents that usually occur when 2,000 young men are gathered in one spot.

The Scout Base offered the Combat Medic an opportunity provide a needed community service to one of the nation's premier non-profit organizations, and gave the Scouts an opportunity to rub shoulders with the Army's finest.



5th BRIGADE PHOTO

Soldiers low crawl under a wire obstacle while pulling a stretcher-bound casualty as part of their training.

Medics, in addition to providing minor medical assistance, also answered questions from the Scouts about Army life, what's it like to be a soldier, and most importantly how do you "sign-up."

"The Brigade's support of Scout Base is a natural. Here we have two organizations with very similar goals and cultures. We both are about the business of training young men to be leaders, to work as a team and to love and serve their country," said Brigade Commander Lt. Col. Alban Liang. "It's definitely something we want to continue."

The medics who participated enjoyed their experiences and are looking forward to the next Scout Base.

Speakers Bureau

The Brigade's officers and NCOs routinely make themselves available to make presentations to community-based organizations such as civic clubs, service organizations, professional associations, to name a few.

The Speakers Bureau offers the

unit an opportunity to take the message of the Army Reserve to community leadership. Presentations include an overview of the mission of the Guard and Reserve, most importantly how that mission has changed dramatically in the past five to 10 years. A series of slides have been prepared that any Brigade soldier can easily adapt for an audience. The average citizen has no idea as to the overall importance of the Army Reserve and just how much of the mission traditionally conducted by the active component has been shifted to the Reserve forces.

Brigade Command Sgt. Maj. Nehemiah Flowers says "community leaders are always amazed at just how much the nation must now and in the future rely upon the Army Reserve to accomplish the total Army's mission."

Annual Training

The Brigade's annual training is multi-tasked. The detachment provides training for Army Reserve, Veterans Administration, and

5th BRIGADE

United States Navy personnel. The Brigade's Practical Nursing (91C) Detachment conducts its annual training at Keesler Air Force Base, Miss. The Air Force Medical Center at Keesler and the Veteran's Administration Hospitals at Gulfport and Biloxi offer the necessary clinic training experiences required for our 91C students.

Multiple classes i.e. year groups are conducted during the AT period. The collaboration between the Air Force Medical Center, the Veteran's Administration, and our Detachment is exceptional. Annual training 2000 saw the Brigade graduate its first class of 91C.

Combat Medic (91B) training is conducted at Fort Gordon, Ga. Three to four phase of 91B MOS and NCO Education System training are routinely conducted during annual training. The DEPMEDS facility at Fort Gordon provides excellent classroom and materiel support to ensure an outstanding learning experience. The three day

field training exercise is always a highlight for the Brigade and the students. The exercise brings to life the classroom knowledge and allows the combat medics an opportunity to practice their skills in a field environment.

Major changes

Work has begun on renovating the Brigade's reserve center. The center, located on Naval Support Activity-Mid South, was a former naval billet and in need of extensive repairs. The division has facilitated the support of the 81st Regional Support Command to upgrade the facility. The brigade will no longer share the facility with other units, but will become the sole tenant. A new 12 workstation distance learning classroom will be created, and general refurbishing of the building will create an outstanding Reserve Center.

Soldiers

Sgt. First Class Billy Wesson, Instructor 8th Battalion (HS)

receives The Tennessee Volunteer Commendation Award. Wesson is professor of reading at Jackson (Tenn.) State Community College. Wesson received the gubernatorial commendation award and a \$25,000 donation to establish the Billy Wesson Scholarship Fund at Jackson State that will fund three full scholarships annually.

Wesson was recognized for working with Mark White, a young man determined to receive a college degree while struggling with a learning disability. Wesson's coaching, mentoring, and friendship helped Mark realize his goal in May, 2000 when he received an Associate Degree from Jackson State Community College.

"This is not unusual for Mr. Wesson. He just takes students under his wing," said JSCC President Dr. Charlie Roberts. "I find him early in the morning and late at night helping students to further themselves."

6th BRIGADE: Louisville, Ky.

The command

6th Brigade (Professional Development) Louisville, Ky
Phone: (502) 454-2909

Commander: Col. Charles B. Skaggs
Command Sergeant Maj.: Command Sgt. Maj. Bert W. Beckham

Subordinate units

- 10th Battalion (CAS3), Lexington, Ky.
- 9th Battalion (C&GS), Nashville, Tenn.
- Drill Sergeant School, Fort Knox, Ky.
- NCOES Detachment, Louisville, Ky.

The mission

As part of the the Total Army School System (TASS), the 6th Brigade's mission is to set the benchmark for other professional development brigades through quality education of both active and Reserve officers, NCOs, and soldiers for a trained and ready Army.

The Brigade teaches Combined Arms and Services Staff School(CAS3), Command and General Staff Officers course and NCOES courses throughout the four state area of Kentucky, Tennessee, Alabama and Mississippi. It also and provides

Drill Sergeant training at Ft Knox, Ky.

Outreach programs

■ Sponsorship and participation in the American Cancer Society's Relay for Life Event in May 2001, at Floyd Central High School, Floyd Knobs, Ind.

■ Community Outreach Event for June 2001, will feature IDENTI-KID program and other events for children.

■ Soldiers and family members of the 6th Brigade collected gifts in support of the Toys-for-Tots program in November and December 2000.

6th BRIGADE

Annual training

■ Command & General Staff Officers Course

The 9th Battalion (C&GS) conducts the Command & General Staff Officers Course.

Taught in four phases, CGSOC is the Army's senior tactical course and introduces officers to operational and strategic war fighting. In 2000, the 9th Battalion taught a total of 561 students.

The course is designed to prepare graduates to think, decide, communicate, and act as general staff officers and field grade commanders. Upon completion, graduates will be able to:

- Apply the principles and techniques of military operations at division and corps levels, with primary emphasis at corps
- Practice the principles and techniques of logistics support necessary to sustain tactical operations
- Relate the application of military power to national policy
- Employ the concepts of low intensity conflict
- Apply the lessons of military history to contemporary military problems
- Practice the principles of leadership in their professional life
- Apply the concepts of joint and combined operations to Army missions, worldwide
- Interrelate the components of officer education in meaningful combinations

To be eligible, the officer must be a

promotable captain or higher and have completed the Combined Arms and Services Staff School (CAS3). Fifty percent completion of CGSOC is required for promotion to lieutenant colonel.

■ Combined Arms and Services Staff School

The 10th Battalion (CAS3) conducts the Combined Arms and Services Staff School. The mission of CAS3 is to train active component and reserve Army captains to function as staff officers in the field.

Staff groups conduct a series of scenarios with each student in the role of an officer dealing with realistic staff problems at the battalion, brigade or division level. The 10th Battalion graduated 713 students from CAS3 in training year 2001.

There are three options for completing CAS3: a) 8+2 format — requires eight weekend drill periods and a final 15 day active duty for training period; b) 2+2 format - requires one period of 16 days and a second period 15 days; c) distance learning format - students interact online for the first period and conclude with a 15 days of active duty.

The four major goals of CAS3 are:

- Improve an officer's ability to analyze and solve military problems
- Improve an officer's communication skills
- Improve an officer's ability to interact and coordinate as a member of a staff
- Improve an officer's understanding of Army's organizations, operations, and procedures

To be eligible, the officer must be

a captain and a graduate of a branch Officer Advanced Course.

■ Drill Sergeant School

The Drill Sergeant School is located at Fort Knox, Ky. Its mission is to produce qualified drill sergeants for the 100th Division to be used for various phases of training.

In June 2001, the Drill Sergeant School graduated 50 new drill sergeants.

Candidates have two options from which to choose to complete the drill sergeant course: a) 12 drill weekends and two weeks of annual training; b) 2 weeks annual training and four drill periods, then two weeks annual training.

Eligible drill sergeant candidates must be promotable specialists or corporals and be promoted to sergeant prior to graduation. The course is non-MOS specific.

■ Noncommissioned Officer Education System

The Noncommissioned Officer Education System (NCOES) Detachment provides certified instructors, and teaches Phase I of advanced and basic courses for non-commissioned officers.

Changes

■ New Brigade Commander, December 2000 (Col. Skaggs).

■ Consolidation of office space to accommodate an element of the 81st Regional Support Command.

■ Recipient of the 2000 Army Community of Excellence Award.

■ Provisional alignment of the 8th Brigade for administrative and logistical support.

7th BRIGADE: Fort Knox, Ky.

The Command

7th Brigade (Training Support)

Fort Knox, Ky.

Phone: (502) 624-5367

Commander: Col. Alan Grice

Command Sgt. Maj.: Command Sgt. Maj. Richard Clark

Subordinate units

■ 1/399, Fort Knox, Ky.

■ 2/399, Fort Knox, Ky.

(The 2/399 also has two motor pools at Fort Knox and Fort Campbell)

Brigade background

The 7th Brigade has been located at Fort Knox, Ky. since 1985, having originally had its headquarters at Bowman Field, Louisville, Ky.

Since its initial move to Fort Knox the Brigade has moved four times to various locations on post, and has undergone as many major reorganizations.

In 2003 it will move again, to a brand new reserve center on post that will house all of Fort Knox's Reserve units.

The mission

■ Headquarters Company provides normal internal support to the 7th Brigade headquarters.

Its soldiers also augment external training missions whenever those are needed.

For example, several soldiers assisted as trainers in land navigation for the ROTC Advanced Camp at Ft Bragg and Ft Lewis in past training years.

■ "Train 'em tough" is not just a motto, but the philosophy of the 100th Division and 1/399.

This philosophy is applied every day by the soldiers of 1-399, the Home of cavalry and armor. The



7th BRIGADE PHOTO

Maj. Gen. John Tindall Jr. congratulated soldiers of the 2/399th for supporting the 100th Division and their battalion commander, Lt. Col. Bob Cobb. The battalion achieved a 100 percent success rate in meeting a recruiting goal, which was a 17 percent increase in eight months.

battalion demonstrates a flexibility that is vital to the success of the Army Reserve and its ever increasing responsibility to respond to the needs of the nation. In peacetime, the battalion trains for a variety of missions to augment active Army training components.

Alpha and Bravo companies, both Processing Companies, augment the 46th AG battalion (Reception) at Fort Knox.

Those companies in-process and begin the training of soldiers their first four days in the Army — the days before going to the Basic Combat Training battalions of the 1st Armored Training Brigade at Ft. Knox.

Supporting A & B companies is the personnel records branch of headquarters and Headquarters Company. This section issues new soldiers I.D. cards and starts their 201 files, which will be the basis of documenting their personal information their entire Army career.

Charlie Company, a test and evaluation unit, trains in a variety of missions to test and evaluate sol-

diers in basic soldiering skills and physical fitness. Additional missions include training support to the national ROTC basic camp — Camp Challenge — conducted at Fort Knox, to begin the training of aspiring cadets as they begin their trek to earn a commission as second lieutenants in the Army.

If the nation were to call on 1/399th in time of war or other mobilization, these ready soldiers would assume their duty positions on Ft. Knox, performing the missions they train for: to prepare new soldiers for service and protection of our country.

Good opportunities

Soldiers who have recently left active duty, or who are currently in the Individual Ready Reserve, are invited to give us a call if interested in joining our fine unit. Individuals who do not have prior service are also strongly encouraged to give us a call, and we'll help you get started on a career in the Army Reserve.

In addition to supplementing your income other benefits of the Army

7th BRIGADE

Reserve include retirement, educational benefits, VA benefits, life and dental insurance, PX and commissary Privileges, and many others.

If you're interested in finding our more information about joining the 1/399 call 502-624-5534.

■ 2/399 provides committee instructors to augment Fort Knox elements during drills and annual training.

The battalion also provides operators for the tank driver trainer simulator and the unit conduct of fire trainer simulator.

The 2/399 is also heavily involved in the ROTC basic training conducted annually at Ft Knox . For the past four training years they planned, coordinated and executed highly successful individual tactical training courses, 9mm pistol familiarization and common task training for some 1,500 cadets.

The mission included extensive and detailed site preparation and

all instruction on site during conduct of the training. The mission is scheduled for this training year.

The ROTC Region II commander has been consistently lavish in her praise for the professionalism and overall excellence of the A Co, 2-399th in the execution of this mission.

Ranger Challenge

The 2/399 also provides training assistance to local ROTC and Junior ROTC units during drill weekends, particularly for their annual "Ranger Challenge" competition.

The 2/399 received a mission last year to provide logistics support to the Division's TASS Brigades throughout the four-state area. This included transportation, supply, food service, facilities/billeting and maintenance tasks. The goal was to relieve TASS instructors of the myriad support issues that detract from their intended roles and enhance the overall quality of the educational process for the students.

The two maintenance companies

(B Co at Fort Knox and C Co at Fort Campbell) have carried the lion's share of this mission, since the M1 tank maintenance support these companies formerly provided has dwindled dramatically in recent years.

In fact, the 10eaM1A2 tanks owned by the Division are in the process of being turned in. Soldiers from both maintenance companies provide full time wheel vehicle maintenance support to the 4th Brigade TASS 88M School each summer.

The 7th Brigade is scheduled for yet another major reorganization that will ultimately transform it into a three battalion organization; 1-399, 2-399 and 3-399. The mission of 1-399 will remain the same as it is now, the 2-399 will be devoted entirely to augmentation of its counterpart AC Bn on Fort Knox (3-81 AR), and 3-399, dubbed the Logistics Battalion will consist of several detachments designed to support the standard teaching locations scattered across the four- state area.

8th BRIGADE: Louisville, Ky.

The command

8th Brigade (SROTC),
Louisville, Ky.

Phone: (502) 454-2980 or 2979

Commander: Col. Tim Brunson
Command Sgt. Maj.: Command Sgt. Maj. Claud H. Dunn

Institutions

- University of Kentucky
- University of Auburn
- Eastern Kentucky University
- Middle Tennessee State University



Sgt. First Class DARREN PATTERSON/100th Div. PA

ROTC Cadet Amy Bertke, of Xavier University in Cincinnati, Ohio, is one of the cadets trained by soldiers of the 8th Brigade. She was participating in an exercise in April at Greenville, Ky.

8th BRIGADE

The mission

The 8th Brigade has an exciting mission! The training of tomorrow's leaders is "job one"

In order to do this we must concentrate on the recruiting and training missions. Cadet Command is falling short on the production of officers. Our brigade must be active in the recruitment and retention effort if we are to help Cadet Command solve this problem. We must tell the story

of Army Reserve Officer Training Corps in such a way that it will make young college students want to join. No one wants to be recruited but everyone wants to join something. That something should be Army ROTC. We meet the training challenge when we enable our cadets to:

- Lead effectively by acquiring and strengthening the required skills.
- Enhance their ability to analyze and critique the leadership of others.
- Analyze the characteristics of good leadership.
- Assess their own leadership style and potential.

■ Develop supportive associations with other leaders. The 8th Brigade is making a positive difference. Our focus is Cadets.

Were we are headed

Still a provisional brigade, the 8th will be standing up as an official TPU unit on Oct. 19, 2001. The brigade will consist of one Basic Camp Support Battalion at Fort Knox and three-person cells located at each university the brigade supports. All these elements mission is to support the Senior ROTC program.

100th Division Band: Fort Knox, Ky.

The command

100th Division Band, Fort Knox, Ky.

Commander: Chief Warrant Officer Larry Barton.

Operations NCO: Sgt. Arthur Downey Jr.

Chief Warrant Officer Barton has been the band's commander since 1988.

Barton plays the trumpet and piano, and in his civilian career, he is an assistant principal for the Madison County Schools in Kentucky.

Barton entered his military career in 1979 as a ROTC Cadet. His most memorable moment since commanding the 100th Division Band, is when he got to direct the National Anthem at the Cincinnati Reds opening day in 1990. Mr. Barton is also the keyboard player for the Stage Band.

Lineage and Honors

Constituted Aug. 2, 1943 as Band, 100th Infantry Division, the unit was activated Aug. 14, 1943 at Fort Jackson, South Carolina. It was redesignated that December as the 100th Infantry Division band.

The band stayed on active duty until Jan. 15, 1946. That October, the band was redesignated and reorganized as the 100th Airborne Division Band and was allotted to the organized reserves.

The unit went through through more reorganizations and redesignations until — in 1959 — it again became the 100th Division Band, a title it continues to hold.

Its active duty credits service during World War II include Ardennes-Alsace, Rhineland, and Central Europe

The unit was presented with a Meritorious Unit Citation for service in European Theatre.



The 100th Division Band, originally formed in 1943, plays for a variety of events. In September 2000, the band performed at a ceremony when the 100th Infantry Division held its reunion in Louisville, Ky.

100th's history followed century

By Sgt. Maurice L. DENTON
Public Affairs Writer

With a history of performance recognized on the floor of Congress and commended by the President of the United States, the 100th Division (IT) not only has a proud past, it also has a promising future!

Books and hundreds of speeches have been written. Numerous videos have been developed about the gallantry, heroism and significant contributions to the national defense and security from this institutional training division, now one of only seven in the nation.

In 1998, reservists nationwide contributed over 13 million duty days to active component missions and exercises, the equivalent of adding 35,000 personnel to the active force, or two Army divisions.

This action reflects the increasing downsizing of active military forces and growing reliance on the citizen soldier.

The 100th's motto, "Train Em' Tough," captures the spirit of the organization striving for the highest standards of soldiering. The 100th — constantly honing basic soldiering skills — always training 'em tough.

The 100th's past is rich in details of battles fought, leadership from numerous company grade officers and the foot-meets-the-ground



100th DIVISION MUSEUM PHOTO

Two 100th Infantry Division soldiers took a break from the fighting in World War II to catch up on their reading.

efforts of enlisted soldiers. To detail the accomplishments of the Division would exhaust the researcher and reader alike. Following is a short, chronological overview of the unit's lineage.

July, 1918 — Headquarters of the Division originated and activated at Camp Bowie, Texas, at the end of World War I. Inactivation took place on Armistice Day, November, 11, 1918. The Division was demobilized a year later.

June, 1921 — The unit was reconstituted with the headquarters at Wheeling W.Va., and the 400th Infantry Regiment in Louisville.

November, 1942 — Less than a year after the bombing of Pearl Harbor, the unit was reborn for intensive combat training for two years at Fort Jackson, S.C.

October, 1944 — Following arrival in France to join the battle of Europe, 100th elements fought

hard as part of the 7th Army. The unit made history and shattered military tradition by liberating the heavily fortified city of Bitche, France. The soldiers of the Century also played instrumental roles in the liberation of several more towns, netting 5,684 prisoners. The price paid was high: nearly 3,000 Division soldiers were killed, wounded, missing in action or captured during the battle of the Maginot sector known as the Ensemble de Bitche between December, 1944 and March, 1945. Three division soldiers received the prestigious Medal of Honor, the military's supreme award limited strictly to those meeting the most severe tests of heroism. Those soldiers were Charles F. Carey, Mike Colalillo and Edward A. Silk.

1943 — The Expert Infantryman Badge was approved by the Secretary of War in October, and in 1944 the first EIB ever awarded went to Technical Sgt. Walter Bull.

Bull was a member of A Company, 1st Bn., 399th Regiment of the 100th.

1944 — Recognizing the contributions of reserve forces, War Department Circular No. 347 was published assuring the United States Army Reserve a firm place in the future of the total U.S. Army, now viewed as the “seamless” Army.

1945 — On New Years Day, the 100th Division held ground against a German drive. Following 146 consecutive days in combat, 6,125 soldiers of the 100th earned individual heroism medals, including 36 Distinguished Service Crosses.

1946 — The unit was inactivated in January at Fort Patrick Henry, Va., and reactivated as the USAR 100th Airborne Division later that fall in Louisville.

1952 — The unit was redesignated as the 100th Infantry Division.

1955 — The 100th became a replacement training division.

1959 — Redesignated the 100th Division for institutional training, one of only 12 in the nation (now reduced to seven by 2000). Mission: teach basic, advanced individual and common training to new soldiers.

1961 — President John F. Kennedy mobilized 1,500 soldiers to Fort Chaffee, Ark., during the Berlin Crisis. The 100th did the country proud by training some 32,000 soldiers ... after rebuilding long unused and dilapidated rifle ranges, barracks and other facilities.

1962 — With the training mission accomplished, the unit was demobilized in August and

returned to reserve status.

1971 — Staff Sgt. Sherron Cooper became the first female soldier in the 100th.

1976 — The division played a key role in “Reprain 76,” by relieving a backlog of untrained reservists and guardsmen. Within a 13-week period, 1,000 soldiers were graduated from intensive training supplied by the 100th.

1977 — The unit’s mission changed from basic combat and advanced individual armor training to one station unit training. Charge: prepare for mobilization mission by conducting entry level training for enlistees in one station format in armor or armor recon.

1978 — Selected as the first Army Reserve unit to be equipped with its own M-1 tanks, and the only training division with the mission of conducting training on the M-1 Abrams tank and the M-3 Bradley Cavalry vehicle.

1986 — Division considered the largest reserve unit in Kentucky, commanding 58 percent of all reservists in the state with an annual economic impact of \$25 million.

1991 — Within 10 days after Operation Desert Storm was launched in January, two brigade task forces (1,147 soldiers) were activated to go to Fort Knox to train 2,000 tank crewmen and armored Cavalry scouts.

1992 — As a first, the 100th Division trainers took total responsibility for three company cycles of Basic Training at Fort Knox; the 100th Division established a 21st Century Division Management System to provide a direct link between commanders’ quantifiable

objectives and resource spending. Basically: it gave the 100th efforts accountability... a “bottom line.”

1995 — The Division was reorganized to include USAR Schools by taking over responsibilities for TASS; implemented a distance learning systems approach to military career training.

1996 — The 100th Division’s 1st Brigade worked with Readiness Group Knox to pioneer the national training experiment to USAR combat units at crew and platoon levels.

1997 — The Division played a major role in Operation Future Challenge, a Fort Knox-based Basic Camp for JROTC. Three years later, the 100th Division is solely responsible for the six-week camp.

1999 — Command Sgt. Maj. Ray Lackey was chosen in June as the Army Reserve’s senior enlisted soldier at the Pentagon.

2000 — The 100th Division took the 2000 USAR Communities of Excellence Award; 2nd Bn, 399th Regiment, 7th Brigade began turn-in of M1A1 tanks, bringing to a close the end of a training era. The division will continue the training mission, but will lease the equipment. The Division also hosted a reunion of 100th Infantry Division veterans from WW II.

Today — Organized in eight major subordinate commands with 44 units and 3,000 reservists in Kentucky, Tennessee, Mississippi and Alabama.

Division offers 'twice the citizen'

By Sgt. Bill Russell
Public Affairs Writer

Thinking of becoming a member of the 100th Division (Institutional Training)?

It may be easier than you thought. The ways in which citizens become soldiers have evolved considerably since the 100th Division first came into being in 1918 for service in the first World War.

For much of its early history, joining the 100th Division was not always a matter of choice. A young man was called by the draft to serve the needs of his country in time of war.

But since the end of the draft and the inception of the all-volunteer Army, joining the 100th Division has become a matter of choice.

Today, the 100th Division is made up of more than 3,000 soldiers in eight major subordinate commands with 44 units throughout Kentucky, Tennessee, Mississippi and Alabama.

While patriotism and service-to-country have always motivated young men and women to join the various branches of military service, more and more incentives are being offered to attract them to join the U.S. Army Reserve.

Incentives such as cash enlistment bonuses, money for college and student loan repayment, plus benefits that include a good part-time income with retirement, low-cost life insurance, Post Exchange and commissary privileges and space available air travel within the continental United States.

Members of the 100th Division can also make use of the morale, welfare and recreation facilities on Army installations as well as in exciting locations like Honolulu, or and Orlando, Fla.



1st BRIGADE PHOTO

Members of the 1st Brigade spent time at schools talking about the Army Reserve with students. The effort paid off: in 2000, the brigade recruited 187 new members.

The opportunities in the 100th Division are open to both non-prior service individuals and those who have had prior service in any branch of the armed forces; learning about those opportunities is easier than it's ever been.

While the Army Reserve utilizes recruiters to contact and enlist prospects into its units, it also uses television and radio advertising, direct mail programs and the Internet to tell its story, generate interest and to provide information about its programs and benefits.

Logging on to www.goarmyreserve.com provides a wealth of information to anyone thinking of joining the Army Reserve.

Click on Job Bank to find out about vacancies near where you live, or find a recruiter. You can also access information about benefits and even follow two new enlistees as they go through Basic Combat Training at Fort Jackson, S.C. There is even a chat room where you can ask recruiters about opportunities in the Army Reserve

without feeling pressured to sign an enlistment contract.

For the individual with prior military service who may still be in the Individual Ready Reserve (IRR) and considering an active role in the Army Reserve, information about finding a Troop Program Unit vacancy can be found on the Army Reserve Personnel Command web site at www.2xcitizen.usar.army.mil.

Whether you are considering the Army Reserve for the first time, or have served previously and are looking for a challenging part-time opportunity the training, educational opportunities and financial rewards are better than ever before.

Here are some of the offers currently available to those joining the Army Reserve:

■ **Training.** The Army Reserve guarantees, in writing, training in a particular skill before enlistment.

■ **Standard Training Program.**

See USAR
on page 17

continued from page 16

Initial entry training is completed during the same time period. A soldier will finish basic training, then begin advanced individual training. Upon completion of all training, the soldier will return to his or her USAR unit.

■ **Alternate Training Program.** Initial entry training is split between two time periods. Usually two summers, one year apart; alternate training enables students to continue high school, college or vocational studies; available for seasonal employment personnel; alternate training is only authorized for those MOSs where **ADVANCED INDIVIDUAL TRAINING** is 13 weeks or less.

■ **Education.** Eligibility for the Montgomery GI Bill Army Reserve include an enlistment or reenlist for six years in a Troop Program Unit (TPU); be a secondary school graduate or equivalent; non-prior service members must become a secondary school graduate or equivalent before completion of Initial Active Duty for Training (IADT); officers may qualify and must complete DA Form 5447-R, Officer Service Agreement; prior service soldiers must not have entitlements from the regular GI Bill; must not have received SROTC scholarship benefits.

■ **Selected reserve Montgomery GI Bill.** Support has increased to \$9,468. A full-time student's monthly payment is \$263.00 per month for 36 months; a three-quarter-time student's monthly payment is \$197.25 per month for 48 months; and a half-time student's monthly payment is \$131.50 for 72 months.

■ **Loan Repayment Program.** The Loan Repayment Program is an incentive designed to increase enlistments of recruits who have a college education.

Where to look

If you're looking for information about the Army Reserve, check out www.goarmyreserve.com

Several criteria exist in order to qualify for this program, and information can on the subject is available on the Internet, or from your nearest Army Reserve recruiter.

■ **Tuition assistance.** Available to selected Reserve soldiers for approved courses. Current tuition assistance policy: The Army Reserve funds up to 75 percent of the course cost up to \$187.50 per credit hour, with a maximum of \$3,500.00 per academic year.

■ **Money.** Army Reserve starting drill pay (Effective Jan.1, 2001). The amounts show are for one drill period, or about four hours.

Private (less than 4 months) \$32.16;

Cash bonuses available to eligible prior service personnel enlisting in the Selected Reserve for DAadvertised MOS are \$2,500 for an enlistment of three years in a TPU or \$5,000 for an enlistment of six years in a TPU.

Not all work

It is not all work and no play when you join the 100th Division. In addition to various unit family activities, members of the 100th Division can make use of the many Morale, Welfare and Recreation opportunities offered to service members.

Armed Forces Recreation Centers such as the Shades of Green hotel in Orlando, Florida; the Hale Koa hotel in Honolulu, Hawaii; the Dragon Hill Lodge in South Korea and recreation centers in Garmisch and Chiemsee, Germany offer low rates and a wide variety of activities for all family members.



1ST BRIGADE PHOTO

Soldiers of the 1st Brigade worked hard on a recruiting push that brought the unit's strength up to 103 percent.

private (over 4 months) \$34.76; private E-2\$38.97; private first class \$40.49 ; specialist \$42.96 ; sergeant \$46.06.

■ **Cash enlistment bonuses.** The Army Reserve offers bonuses up to \$8,000 determined by enlistment options and qualifications. Bonuses are offered for six or more year enlistments in the USAR.

Joining the 100th Division usually requires you to perform duty only two days a month and two weeks a year, yet provides all many of the same (sometimes better) benefits of a full time job. There's never been a better time to join.

Isn't it time you found out what it's like to be twice a citizen?

Training test due once a year

By Sgt. Maurice L. Denton
Public Affairs Writer

Remember when the annual physical fitness test was for record only once a year; the other semi annual was a “practice round?” The latter test was somewhat of an early warning sign of what a soldier really needed to work on for the real test.

There’s an old saying “The more things change; the more they stay the same”. Therefore, the policy on APFT has changed again.

Because of a United States Army Reserve Command policy released Jan. 19, 2001, the frequency of the record APFT as stated in regulations for USAR troop program unit (TPU) soldiers, changed from a semi-annual requirement back to an annual requirement.

Maj. Gen. John R. Tindall Jr., commanding general of the 100th Division (IT), in a letter to the eight brigades’ top command, reminded the leaders the test is their tool for measuring minimum physical fitness.

Tindall urged the use of this tool as often as necessary to ensure the thousands of 100th Division soldiers are maintaining standards that assure excellent health, both for their personal life and military readiness.

Under current regulations, all

“As a soldier, we all should be in good physical condition at all times because the purpose is for us as a unit to complete our war time mission.”

Capt. Angela Clark
Training officer

commanders must administer a diagnostic and record APFT during each training year.

The commanders of the brigades in the four state area of the 100th Division must specify beforehand when the test is for record purposes.

According to the memo, received at Headquarters Company, 100th Division on Feb. 12, the Spring APFT, usually held in May, was to launch the new policy.

Capt. Angela Clark, training officer for Headquarters Company, gave her reaction to the change: “As a soldier, we all should be in good physical condition at all times because the purpose is for us as a unit to complete our war time mission.”

The new policy is actually a return to the one in place in 1998 when studies showed as we moved to a “seamless Army,” all active and reserve soldiers should be held to the same quality and quantity stan-

dards of physical fitness.

The new policy comes on the heels of growing controversy of the value of certain segments of the traditional PT test. Many letters have appeared in Army Times, a weekly non-official popular civilian publication concerning the inequity of invalid measurement criterion for upper body strength in sit ups and push ups.

According to studies released by Basic Non-Commissioned Officers Course and Primary Leadership Development Course training officials, 60 percent of incoming students were failing the mandatory APFT test, required as the first step to start the rigorous two weeks of studies and field maneuvers.

Consequently, changes were made to allow a retest within the first week of school. This increased the graduation rate of soldiers.

Soldiers can be released from their reserve obligation due to failing to meet the minimum standards of physical fitness. And, if a soldier doesn’t pass the test, that status precludes the awarding of medals, consideration for promotion and attending military schools — all variables critical to the career of a reservist.

Consequently, it behooves every enlisted soldier and officer soldier to keep fit for military and personal health reasons!

‘News of the Century’ is also on the Web

“News of the Century,” the magazine of the 100th Division (Institutional Training), is not only available in paper — like the one you’re holding — but is also available on the Internet.

Online, the magazine can be viewed at www.100thdivit.org.

That 100th Division Net site also contains links to the division’s eight brigades (six of those have Web sites, too.)

And that’s not all.

The division’s Web site contains stories and photos about soldiers in the 100th Division that are not

published in the paper version. It is updated at least monthly.

If you have an idea for a story for the Web site or the traditional magazine, please turn to page 2 of this edition for the address and telephone number for the 100th Division Public Affairs office.

Reservist on Army's cutting edge

By Col. Will Bockoven
100th Division DSCIM

Perhaps the brightest highlight of the 100th Division Readiness Conference held in Huntsville, Alabama in April was a briefing presented by Col. Joe Schroeder.

What made the briefing especially interesting was the briefer himself: Schroeder is a man of multiple military identities.

Not only is he the division's Chief of Staff, he's also a Department of Defense civilian serving as an Operations Research Analyst, Fort Knox, and is now wearing a third hat as the Chief of Staff of General Shinseki's Objective Force Task Force at the Pentagon.

Gen. Shinseki launched a bold, dramatic process to redesign the Army immediately upon assuming his duties as Chief of Staff.

One component of the redesign is how the Army will fight and the war tools it will use.

The Objective Force Task Force was created to address those issues.

Leadership at Fort Knox was asked to provide three candidates, one of whom would be selected to join the task force at the Pentagon.

Of the three names provided Col. Schroeder was selected, a testimony to the fact that a Reservist can compete favorably with his counterparts in the active component.

This is especially interesting in that the selection board was unaware he was a Reservist.

Obviously, Schroeder's civilian knowledge and experience as a research analyst contributed to his credentials, but his many years as a Reservist in the 100th Division, as well as several long tours with a number of Army commands overseas, clearly played a part in his selection.



Col. Schroeder

The story of this fine officer does not end there.

Schroeder's leadership skills and seemingly inexhaustible drive made him a natural to lead the team, and that is exactly what has happened.

He initially served as the Chief of the Requirements Division, but was selected for the Chief of Staff of the Objective Force Task Force when that position became vacant. As Chief of Staff, he is responsible for the tasking and management of a number of Active Component colonels and lieutenant colonel's that are carving out the future of the Army's role in the future defense of the nation.

The fact that he is a Reservist encourages all of us to stand tall with our active duty counterparts and be proud of the immeasurable contributions and experience we bring to the table.

The fact that he is also an active member of the 100th Division makes us even more proud.

Army working toward 'Objective Force'

The United States Army has been working to develop a more strategically responsive force that "dominates" the full spectrum of military operations.

"Objective Force," the name of the program, is an integration of ground, air and space systems that will be capable of seizing terrain, then closing with, and decisively destroying, the enemy.

It was first unveiled in the autumn of 1999 by the Secretary of

the Army and the Army Chief of Staff. To implement the program, a task force was formed and the 100th Division's own Chief of Staff — Col. Joe Schroeder — was also named Chief of Staff of the task force.

According to the charter of the Objective Force Task Force, "the Army is people, and the magnificence of our moments will continue to be delivered by our people. Soldiers — not equipment — are

the centerpieces of our formations today and in the future."

The fundamental purpose of the task force is to "integrate warfighting concepts of all systems of the Objective Force, to accelerate the progression of the Future Combat Systems (a series of systems that assist the Army in achieving dominance) to production status, and to enable decision making by senior leadership of the Army to that end."

100th Division Brigade Commanders



Col. Philip Hanrahan
1st Brigade



Col. Newton Bardwell III
2nd Brigade



Col. Michael Lindsey
3rd Brigade



Col. Leslie Welch
4th Brigade



Col. Alban Liang
5th Brigade



Col. Charles Skaggs
6th Brigade



Col. Alan Grice
7th Brigade



Col. Tim Brunson
8th Brigade

100th Division (IT)
3600 Century Way
Louisville, KY 40205-5000